SURVEY DESCRIPTION

NOTE: All questions will refer to 'Survey' but also apply to a telephone interview or focus group.

Full name and acronym of the Survey.

Installment Agreement Create a Short-Term Payment Plan, SU-5768

What type of information collection will be used?

Survey

Is this a new Survey?

Yes

Which Business Unit (BU) is requesting the Survey?

Deputy Commissioner Services & Enforcement

Who will the Survey be administered to?

External Survey (Taxpayers or Others)

Is your Survey a Customer Satisfaction or Taxpayer Experience Survey?

Yes

Does the information collection request require OMB Clearance?

No

Does this Survey have a Statistics of Income (SOI) number?

No

Is this a reoccurring Survey?

No
Provide the date the Survey will begin and end. (1-year expiration date)

Beginning quarter:

1 – October-December

Ending quarter:

2 – January-March

GENERAL BUSINESS PURPOSE

What is the general business purpose of this Survey? Provide the reason for the Survey and the benefits to the IRS mission.

This qualitative research will be conducted to assess and gauge the usability and comprehension of the process of creating a short-term plan to identify pain points and areas for improvement. The intent is to assess comprehension of content and page flows to apply and successfully establish a short-term payment plan, understand users' reaction to different scenarios when their account is current, pay off amount is unavailable or when their account is past due, and gauge user understanding of how a payoff amount is presented within their Account and Payment Plans pages.

PII DETAILS

Does the Survey use, collect, receive, display, store, maintain, or disseminate PII, or is PII (names, addresses, email addresses, etc.) used to select participants?

Yes

Please specify the types of PII:

Name
Phone Numbers
E-mail Address
Internet Protocol Address (IP Address)
Photographic Identifiers
Biometric Identifiers
Tax Account Information

Are there other types of PII collected in the Survey?

Yes
Describe the other types of PII that are applicable to this Survey:

During participant screening, tax filing habits, internet usage patterns, marital status, homeownership status, number of dependents, age, ethnicity, gender, and income range are collected. All of these data elements are aggregated and de-identified. Remote testing participants computer screens and audio may be recorded. Audio and video recordings of the test sessions may be produced. The recordings are used exclusively for post-testing analysis. They are created and stored on a local device and are not shared with anyone outside of the Booz Allen Hamilton research team. No transcripts are produced. The moderator from Booz Allen Hamilton reviews the recordings to cover gaps in his/her notes and to collect quotes for the final report. The quotes, which are de-identified, bring the research findings to life and remind readers that the designs will ultimately be seen and used by real people.

Is any PII data collected, disclosed, or studied on employees, taxpayers, stakeholders or other individuals who choose not to participate?

Yes

Describe the PII that is collected.

First and last name, email address and phone number.

Does the Survey use, collect, receive, display, store, maintain or disseminate linkable data (gender, ethnicity, parts of address, tax filing information, etc.) or use linkable data to select participants?

Yes

List the linkable data applicable to this Survey.

Tax filing habits/behaviors, internet usage patterns, marital status, homeownership status, number of dependents, age, ethnicity, gender, and income range.

PRIVACY ACT & SYSTEM OF RECORDS NOTICE

Does your survey concern any record from which information is retrieved by any personal identifier for an individual who is a US citizen, or an alien lawfully admitted for permanent residence? An identifier may be a symbol, voiceprint, SEID, or other personal identifier that is used to retrieve information.

Yes

Enter the SORN number(s) and the complete name of the SORN(s):

IRS 00.001 Correspondence Files and Correspondence Control Files
The Privacy Act of 1974 (5 USC &sect552a(e)(3)) requires each agency that maintains a system of records, to inform each individual requested to supply information about himself or herself. Do Survey participants provide information about themselves?

Yes

Provide the Privacy Act Statement.

The authority requesting the information is 5 USC 301. The primary purpose of asking for the information is to determine steps the Internal Revenue Service (IRS) can take to improve our services to you. We are interested in collecting trends on the taxpayer experience, and individual responses will never be singled out. Please also note, that your results are anonymous, and reported as a summary of everyone we talk to. The information may be disclosed as authorized by the routine uses published for the following Privacy Act System of Records: (1) IRS 00.001 Correspondence Files and Correspondence Control Files, and (2) IRS 10.004 Stakeholder Relationship Management and Subject Files. Your participation is entirely voluntary, and you are free to exit the session at any time. While we would like the benefit of your insight to improve our website and service to you, there are not adverse consequences to you to not taking the survey. This interview should take approximately 45-60 minutes.

Privacy analyst agreement date.

12/16/2020

INCOMING PII INTERFACES

Does the employee/taxpayer PII come from the IRS, Treasury, or other Government system(s), application(s) or data base(s)?

No

Does the employee/taxpayer PII come from external resources (contractor, subcontractor, etc.)?

Yes

Identify the external resource(s) the PII data is extracted/derived from, how the data is transmitted, and is there a reciprocal agreement.

Name: UserWorks Inc.
Transmission Method: The information is self-reported by the respondents who volunteer to participate in UserWorks Inc. market research studies.
ISA/MOU: No
PII SENT TO EXTERNAL ORGANIZATIONS

Are the Survey results disclosed to any other Federal or State Government? (For example, the Federal Viewpoint Survey/Questionnaire - the results are sent to OPM.)

No

Are the Survey results disclosed to any other sources? (Contractor, Sub-contractor etc.)

No

SURVEY PARTICIPATION

Explain how the participants are selected. Include a detailed description. (If the selection is random, explain the process.)

Participants are recruited from a database maintained by UserWorks. All participants have voluntarily opted into a number of potential market research studies. Participants for this survey must: 1. Be at least 18 years of age. 2. Have filed taxes over the past three years. 3. Have previously owed taxes in the last 3 years. 4. Have paid taxes on time over the past 5 years. 5. Are responsible for handling tax matters in their household. 6. Have set up a payment plan or installment agreement with the IRS in the past.

How are participants notified (letter, postcard, email etc.) of the Survey?

A "call for participants" email will be sent by UserWorks (a third-party recruitment vendor) to individuals who have previously participated in UserWorks recruitment efforts and meet the study requirements. Those who are interested will be asked to complete a screener questionnaire via email or by phone by UserWorks. The remote or in-person interviews will be scheduled over email or by phone by UserWorks.

Is the Survey voluntary/optional?

Yes

How is notice given that the Survey is voluntary/optional?

The "call for participants" email states that participation is voluntary. During the session, the moderator will reiterate that participation is optional within the introductory section, "thank you for participating in this study. Today's session will take approximately 45-60 minutes. Participation in this study is voluntary and can be terminated at any time with no risk of penalty".
SURVEY PROCESS

How will the Survey be conducted?

Electronic

What survey application or tool is used to create the survey?

Web Based (Contractor or Third-party website)

Provide the website name/address

Remote usability tests will be conducted via WebEx. Usability tests will be used to obtain qualitative information from participants. We will assess and gauge the usability and comprehension of creating a short-term payment plan within Online Account and identify areas for improvements. At the scheduled date and time, the Booz Allen Hamilton moderator will speak with the respondent over a WebEx conference line. The respondent will use his/her own equipment to view and test the application over WebEx. To supplement notes taken during the session, the WebEx session may be recorded using Booz Allen's locally run software. For these remote sessions conducted over the WebEx (video and audio), observers will be able to watch the video and listen to the audio in real-time through WebEx. Only aggregated and de-identified PII will be shared. Information about a specific participant will never be attributed to specific responses or insights. Observers will be stakeholders from both Treasury/IRS and Booz Allen: Treasury/IRS employees or their representatives who are either a) assisting with the administration of the user research activity or b) have a vested business interest in the insights from the user research activity. Booz Allen (vendor) employees who work on administering the user research activity to include the moderator, project lead, notetaker, designers, and content creator/developer. There will be up to 10 observers each from Treasury/IRS and vendor (Booz Allen). The moderator and designated notetaker will take the notes that will be used for report synthesis. Observation by stakeholders provides a number of benefits including, but not limited to, creating an empathetic connection to the taxpayer as they attempt to use a product or a website to achieve their goals; allows stakeholders to experience the participant's emotional and mental burden for themselves; and fosters collaboration and insights in order to improve the taxpayer's experience.

Are cookies used to prevent a participant from taking the Survey multiple times?

No

Do participants who have not taken the Survey receive a second notification?

No
Will the Survey be audio-taped?

Yes

Provide the consent method and statement.

Participants are informed and asked to consent to being observed as part of the introduction script of the usability test moderator's guide which states, "Please note, that this study will be recorded for the moderator to be able to cover gaps in his/her notes and to collect quotes for the final report. Internal Revenue Service (IRS) will not have access to your recording. If you agree to be recorded, your name will not be tied to your recording. It will be purely anonymous. Do you understand these guidelines, and consent to being recorded?" At no time will the observers interact with the participant.

Will the Survey be video-taped?

Yes

Provide the consent method and statement.

Participants are informed and asked to consent to being observed as part of the introduction script of the usability test moderator's guide which states, "Please note, that this study will be recorded for the moderator to be able to cover gaps in his/her notes and to collect quotes for the final report. Internal Revenue Service (IRS) will not have access to your recording. If you agree to be recorded, your name will not be tied to your recording. It will be purely anonymous. Do you understand these guidelines, and consent to being recorded?" At no time will the observers interact with the participant.

DATA SECURITY

Does the IRS administer or perform analysis of the survey?

Neither

Does a contractor/vendor administer or perform analysis of the survey?

Yes

Provide the name of the Contractor/Vendor:

Contractor: Booz Allen Hamilton and Subcontractor: UserWorks

Is the contractor in the continental United States (US)?

Yes
Is all work performed and retained within the continental US?

Yes

Provide the Cyber security approved security and encryption used when data is transferred electronically from the IRS to contractors and back to the IRS.

The deliverable will be a report that highlights aggregated and de-identified user findings, insights and recommendations and will transferred via secure email.

Is data sent electronically?

Yes

Provide, in detail the information regarding the transfer back and forth from the IRS to contractors.

The PII will not be stored on IRS computers. UserWorks Inc. market research recruiting division has a privacy policy (refer to attached document, UserWorks Practice and Policy--Handling PII of Research Participants, rev 3-26-2020.pdf) that precludes sharing PII with clients, including the IRS, and has implemented a procedural firewall that prevents IRS Federal employees and the Booz Allen Hamilton client team supporting them from accessing the PII. In addition, the PII records for participants who have opted into their participant database are presently retained indefinitely, unless the participant opts-out (unsubscribes), in which case they, UserWorks Inc., delete their registration information from the database at that point. The PII from people that they recruit for U.S. Internal Revenue Service projects by other means (e.g., personal contacts, social media, contacts with community or professional organizations) which occurs on a one-time basis for a particular study, are deleted within 60 - 90 days. This includes audio and video recordings of those sessions which are likewise deleted within 60 - 90 days.

How is the survey PII protected and stored when it is housed at a contractor’s site, on contractor’s computers? Provide detailed information regarding the physical and electronic security and protection of the data before, during, and after the Survey.

The procedure for handling research study data that contains personally identifiable information is described as follows: (1) Recruitment Screener: a) Recruiting screener data will be de-identified (meaning the removal of participant names and contact information, as well as any other personally identifiable information contained in screener responses) and stored for archival purposes in an encrypted file within UserWorks Inc. b) Access to these files will be limited only to certain UserWorks Inc. market research division staff. (2) Participant Scheduling: a) Participant scheduling spreadsheets (often referred to as "grids") are managed by UserWorks Inc. market research division. b) The origin file will be de-identified and stored for archival purposes in an encrypted file within UserWorks Inc. c) Access to these files will be limited only to certain UserWorks Inc. market research division staff and Booz Allen staff who are working on the project (e.g.: moderator, facilitator, note
taker) d) Any working copies will be destroyed within 60 days after a study is completed. (3) Audio/video Recordings: a) Audio/video recordings of study participants will be deleted within 60 days after a study is completed. b) Audio/video recordings will not be used in any research reporting. c) Select participant quotes and observations gleaned from audio/video recordings may be shared in research reporting provided they have been de-identified. (4) Informed Consent: a) An informed consent script will be read aloud to each participant by the moderator of the study; b) Participants will be asked to provide either verbal consent (in the event of a remote survey) or written consent (in the event of an in-person survey) to have their session recorded. Recordings may include audio, video, and/or screen capture.

*Has a Contracting Officer or a Contracting Officer’s Representative (COR) verified that contracts include all applicable clauses for data protection, and that all contractor employees who will have access to the data, have signed non-disclosure agreements and that the non-disclosure forms are on file with the COR.*

Yes

The following people have access to the employee/taxpayer PII

Contractor Users: Read-Only Moderate

**SURVEY INFORMATION**

*What information/results will be provided to the business owners (IRS Requestors) of the Survey?*

The deliverable will be a report that highlights aggregated and de-identified user findings, insights, and recommendations to improve the payment plan experience within Online Account.

*Are the results aggregated?*

Yes

*What is the minimum sample size?*

Minimum of results from 5 participants.

*Explain the precautions taken, to ensure the survey results will not be used for any other purpose, not listed in question 7, General Business Purpose.*

Survey results will not be shared directly with IRS. UserWorks Inc. market research division maintains a list of who participated in each study. This information is not forwarded to the IRS.
Does the administrator of the Survey have access to information identifying participants?

Yes

Explain the precautions taken, to ensure that employees or taxpayers who participate in the survey cannot be identified or re-identified under any circumstances?

Recruiting screener data will be de-identified (meaning the removal of participant names and contact information, as well as any other personally identifiable information contained in screener responses) and stored for archival purposes in an encrypted file within Userworks. Access to these files will be limited only to certain UserWorks staff. In cases where participant is experiencing technical difficulties during the study, their phone number is provided to Booz Allen Hamilton to assist.

Explain the precautions taken to ensure no adverse actions can be taken against participants?

At the beginning of each session, the study's moderator will read an informed consent script aloud to each participant. Participants will be asked to provide verbal consent on an audio/video recording and will be informed that they can refuse to continue with the session at any point and no actions will be taken against them.

For Employee or Taxpayer Satisfaction Surveys, explain how you have ensured that no “raw” or unaggregated employee or taxpayer data will be provided to any IRS office?

The deliverable will be a report that details aggregated user perceptions and usability issues containing no PII.

**RECORDS SCHEDULE**

*Are the Survey records covered under a General Records Schedule (GRS, IRS Document 12829) or has the National Archives and Records Administration (NARA) approved a Records Control Schedule (RCS, IRS Document 12990) for the retention and destruction of this Survey and supporting documentation?*

Yes

*How long are the records required to be held under the corresponding GRS or RCS and how are they disposed of? Explain how long any data will be retained by the contractor if they are conducting the Survey on behalf of the IRS. In your response, provide the GRS or RCS chapter number, the specific item number, and records series title.*

The survey will be managed using GRS 6.5, Item 010 Public Service Operations Records, temporary. Destroy 1 year after resolved or when no longer needed for business use, whichever is appropriate. Any additional records developed from the study maintained by the IRS will be scheduled as coordinated with the IRS Records and Information Management (RIM) Program and IRS Records Officer. IRM 1.15.1, Records and Information
Management, The Records and Information Management Program. The PII records for people in UserWorks opt-in participant database are presently retained indefinitely, unless they opt-out (unsubscribe), in which case User Works deletes their registration information from the database at that point. The PII from people that they recruit by other means (e.g., personal contacts, social media, contacts with community or professional organizations) which occurs more on a one-time basis for a particular study, are also retained indefinitely, so that they can contact them for future studies that have similar requirements. Such participants are encouraged to register in User Works participant database so that they would see the email announcements of all subsequent studies. If they are not interested in that level of involvement, UserWorks asks if they are willing to be contacted if there is a future study that they may qualify for. Almost all participants agree to that, but if they don't, User Works deletes their PII at that point. In each of UserWorks email announcement messages about current studies there is a link to unsubscribe from receiving these announcement messages. If someone clicks this link, or sends a separate email, or calls by phone and requests to unsubscribe, they delete their PII from the User Works participant database at that time. Likewise, those who have agreed to be contacted for specific future studies, can opt-out (request to have their PII deleted) at any time. The data records from a given study are anonymized by being coded with an assigned participant number that is specific to that study. The key file that ties these anonymized records to PII (contact information for the people who participated in that study) are also retained indefinitely, in case any questions should arise about the data that would require further contact with a given participant (e.g., "what did you mean by …"). If anyone should request that User Works deletes All PII about them, UserWorks will delete their PII from this key file as well but would retain the anonymized data in order to preserve the integrity of the data records from that study.

CIVIL LIBERTIES

Does the Survey maintain records describing how an individual exercises rights guaranteed by the First Amendment (including, but not limited to information regarding religious and political beliefs, freedom of speech, freedom of the press, and freedom of assembly and petition)?

No

Will this Survey have the capability to identify, locate, and monitor individuals or groups of people?

No

RESPONSIBLE PARTIES

## OFFICIAL USE ONLY