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# *Session Two:*

## *The Tax Behavior of Corporations*



2009 IRS Research Conference

# **Preliminary Results of the 2003/2004 National Research Program S Corporation Underreporting Study**

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2009 IRS Research Conference  
July 8, 2009

# Overview of Presentation

- Introduction to S corporations
- The TY03/04 NRP S corporation study
- Preliminary estimates
- Comparison with sole proprietors
- Conclusions and future research

# Overview of S Corporations

- Domestic flow-through entity
- No more than 75 shareholders (100 after TY04)
  - individuals and married couples,
  - not nonresident aliens,
  - certain estates and trusts, and
  - certain exempt organizations
- 90% have 1 or 2 shareholders

# Why Study S Corporations?

- Last S corporation study in 1984
- Returns grew over 300% from 826 thousand for TY86 to 3.5 million for TY04
- Flow-through income (Partnership, S corporation, and Estates and Trust) contributed an estimated \$22 billion to the TY01 Individual Underreporting Tax Gap
- Potential avoidance of employment taxes

# TY03/04 NRP S Corporation Study

- Random audits of 4,815 Form 1120S tax returns (about 25% for TY03 and 75% for TY04)
- **Stratified on:**
  - audit code (return characteristics that may indicate compliance issues)
  - level of assets
- **Post-stratified on:**
  - region,
  - industry, and
  - reported ordinary income

# Shareholder Returns also Audited

- Flow-through errors related to S corporation income
- Limitations on losses (Basis, Passive Activity, and At-Risk Rules)
- Distributions may generate tax
  - Distributions in excess of basis
  - Distributions from accumulated earnings and profits

# Caveats

- All results are **preliminary**.
- Results are **not adjusted for noncompliance that went undetected**.
- Results presented include **only misreporting at the entity level**, which may not necessarily result in misreporting by the shareholder
- Statements and opinions are those of the presenter, not necessarily the IRS.

# Compliance Measures

- **Net Misreported Amount (NMA):**
  - Total underreported and overreported income (deductions) for a line, weighted to the population.
  - Positive for underreported income and overreported deductions.
- **Net Misreporting Percentage (NMP):**
  - Ratio of NMA to the sum of the absolute values of the amounts that should have been reported.
- **Error Rate (ER):**
  - Ratio of the number of returns with errors on a line to the number of returns that should have reported that line.

# Preliminary Findings

## Total Net S Corporation Income

<b>Tax Year</b>	<b>NMA</b>	<b>NMP</b>	<b>Error Rate</b>
2003	\$50B	12%	69%
2004	\$56B	16%	68%

## Ordinary Business Income

<b>Tax Year</b>	<b>NMA</b>	<b>NMP</b>	<b>Error Rate</b>
2003	\$48B	14%	69%
2004	\$51B	15%	68%

# Preliminary Findings, continued

## Net Receipts (Less Returns and Allowances)

<b>Tax Year</b>	<b>NMA</b>	<b>NMP</b>	<b>Error Rate</b>
2003	\$19B	<0.5%	26%
2004	\$16B	<0.5%	28%

## Deductions from Ordinary Business Income

<b>Tax Year</b>	<b>NMA</b>	<b>NMP</b>	<b>Error Rate</b>
2003	\$27B	2%	64%
2004	\$25B	2%	62%

# “Other Deductions”

- Total is reported on Line 19
- Classified into 40 categories by NRP

<b>Tax Year</b>	<b>NMA</b>	<b>NMP</b>	<b>Error Rate</b>
2003	\$18B	4%	60%
2004	\$16B	4%	56%

- Net depreciation expenses had next highest error rate amongst expenses
  - 24% in TY03 and 25% in TY04

# “Other Deductions”, continued

## Five categories with the highest NMPs

<b>Expense Category</b>	<b>TY03</b>	<b>TY04</b>
Car and Truck	17%	16%
Travel	18%	11%
Meals and Entertainment	12%	11%
Miscellaneous Expenses	8%	10%
Tools and Factory Supplies	9%	8%

# “Other Deductions”, continued

## Four Expense Categories with the largest NMAs and Error Rates

Expense Category	NMA (\$B)		Error Rate	
	TY03	TY04	TY03	TY04
Car and Truck	\$3	\$3	42%	41%
Other Expenses	\$2	\$3	23%	26%
Insurance	\$2	\$2	26%	27%
Travel	\$2	\$1	31%	28%

# Officers' Compensation (OC)

**Errors typically offset at shareholder level, but contribute to employment tax gap**

<b>Tax Year</b>	<b>NMA</b>	<b>NMP</b>	<b>Error Rate</b>
2003	-\$11B	-6%	22%
2004	-\$12B	-7%	23%

## **S corporations with assets under \$200,000**

<b>Tax Year</b>	<b>% of Reported OC</b>	<b>% of Misreported OC</b>
2003	38%	78%
2004	42%	71%

## TY03/04 Average Reporting Of Ordinary Business Income by Level of Reported Assets

<b>Reported Assets</b>	<b>Share of Reported Amount</b>	<b>Share of NMA</b>	<b>NMP</b>
Under \$200,000	24%	55%	26%
\$200,000 to \$10M	36%	38%	14%
Over \$10M	40%	8%	4%

# Small S Corps. and Sole Proprietors

- Hypothesis that compliance of the smallest, closely held S corporations is similar to the compliance of sole proprietors.
- **Fewer shareholders**
  - less collusion needed
  - greater opportunity to underreport
- **Smaller businesses**
  - may be less formal businesses with poorer records management
  - increased opportunity to make mistakes and underreport

**NMPs of TY03/04 S Corps. with less than \$200,000 of Reported Assets and 1 or 2 Shareholders and TY01 Sole Proprietors (Schedule C)\***

	<u>S</u>		<u>Schedule C</u>
	<u>Corporations</u>		
	<b>TY03</b>	<b>TY04</b>	<b>TY01</b>
<b>Gross Income</b>	3%	3%	8%
<b>Total Expenses</b>	5%	4%	12%
<b>Net Profit(Loss)</b>	26%	29%	27%

*\* Estimates are based on the raw findings from NRP underreporting studies and not adjusted for noncompliance that was undetected during the audit.*

# Conclusions

- S corporations underreported \$50B(12% NMP) and \$56B(16% NMP) of total income in TY03 and TY04, not accounting for income not detected.
- Underreported officers' compensation was over 20% as large as all other misreporting.
- Closely held smaller S corporations misreported their net profit or loss at a similar percentage as TY2001 sole proprietors.
- Net profits may be a strong factor driving the misreporting of gross income and expenses.

# Future Research

- Analyze shareholder results
- Compare S corporation study results to the TY01 Schedule E tax gap estimates
- Explore methodologies for combining the two years of the study
- Estimate employment tax gap related to underreported officers' compensation

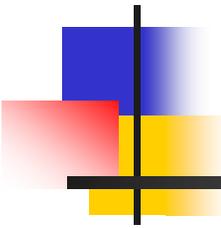
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# *Session Two:*

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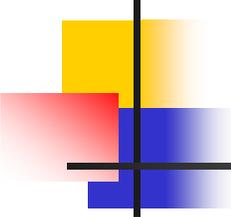
# Does FIN 48 Benefit the Tax Authorities through an Increase in Taxpayer Compliance?

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**Akinori Tomohara**  
Aoyama Gakuin University

**Ho Jin Lee**  
Internal Revenue Service

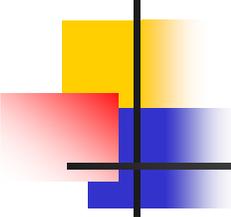
**Sangjik Lee**  
Hankuk University of Foreign Studies



## Accounting Uncertainty in Income Taxes

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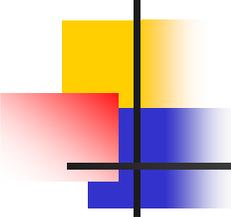
- Concern with transparency in companies' financial reporting has been growing in order to protect investors
  - There were minimal standards and companies had flexibility in accounting for uncertain tax positions
  - This affected the public's ability to compare companies' financial statements



## Financial Interpretation No. 48 (FIN 48)

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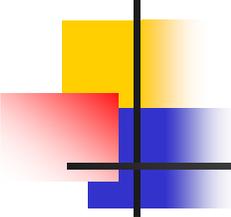
- FIN 48 was introduced to provide guidelines on calculating tax costs under uncertain tax positions



## Policy concerns

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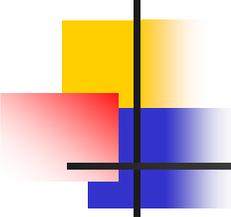
- FIN 48 should increase companies' tax payments
  - FIN48 employs a more strict standard to defend tax positions (“more-likely-than-not”)
  - Companies need to disclose more detailed information regarding their tax positions



## Objective

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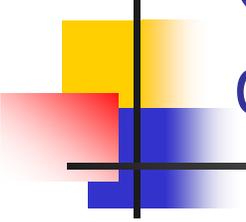
- We examine the effects of FIN 48 on companies' tax payments
  - While the literature discusses FIN 48's effects on financial reporting strategies (e.g., tax reserves), its effect on tax payments are not yet explored



# Hypothesis 1

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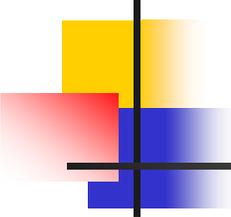
- Introducing FIN 48 has increased tax payments by companies
  - FIN 48 disclosures may benefit tax authorities
    - With reduced information asymmetry, the tax authorities can raise the efficiency in selecting companies for tax audits and focus attention to specific tax issues within a tax audit



## Companies of different sizes may react differently

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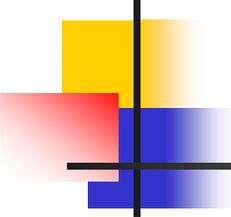
- Different exposure to tax audits
  - Very large companies are continuously audited, while smaller companies are only exposed to tax audit lottery
- Different levels of resources needed for creative tax planning and tax audit defense
  - Larger companies generally have more resources to gain access to more sophisticated tax strategies and high-quality tax professionals



## Hypothesis 2

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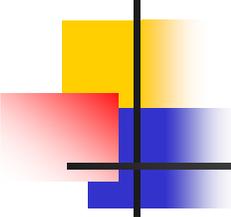
- There is a trade-off effect between tax audit lottery and resources for tax saving
- Effects of FIN 48 should vary depending on which factor is more dominant



## Hypothesis 2-a

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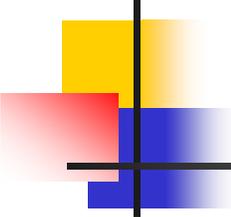
- With FIN 48, smaller companies increased their tax payments, while larger companies were unaffected
- Larger companies with continuous tax audits are less likely to alter their behavior with FIN 48 relative to their smaller counterparts



## Hypothesis 2-b

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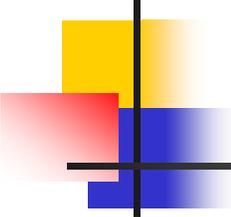
- With FIN 48, larger companies increased tax payments and smaller companies unaffected
  - Larger companies may have had more aggressive tax positions prior to FIN 48 by utilizing sophisticated tax strategies



## Data

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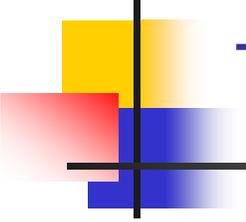
- The S&P Compustat North American database
- Our analysis focuses on U.S. companies in relevant industry sectors during 1989-2008
  - We eliminated observations not sensitive to the introduction of FIN 48 (e.g., the government, agriculture, forestry, and fishing sectors)
- All monetary measures are deflated with producer price index to 2007 dollars



## Size categories

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- Large: companies with total assets greater than \$250 million
- Medium: companies with total assets between \$10 and \$250 million
- Small: companies with total assets less than \$10 million
- Non-Large=Medium + Small
  - This classification follows the one in the IRS Data Books

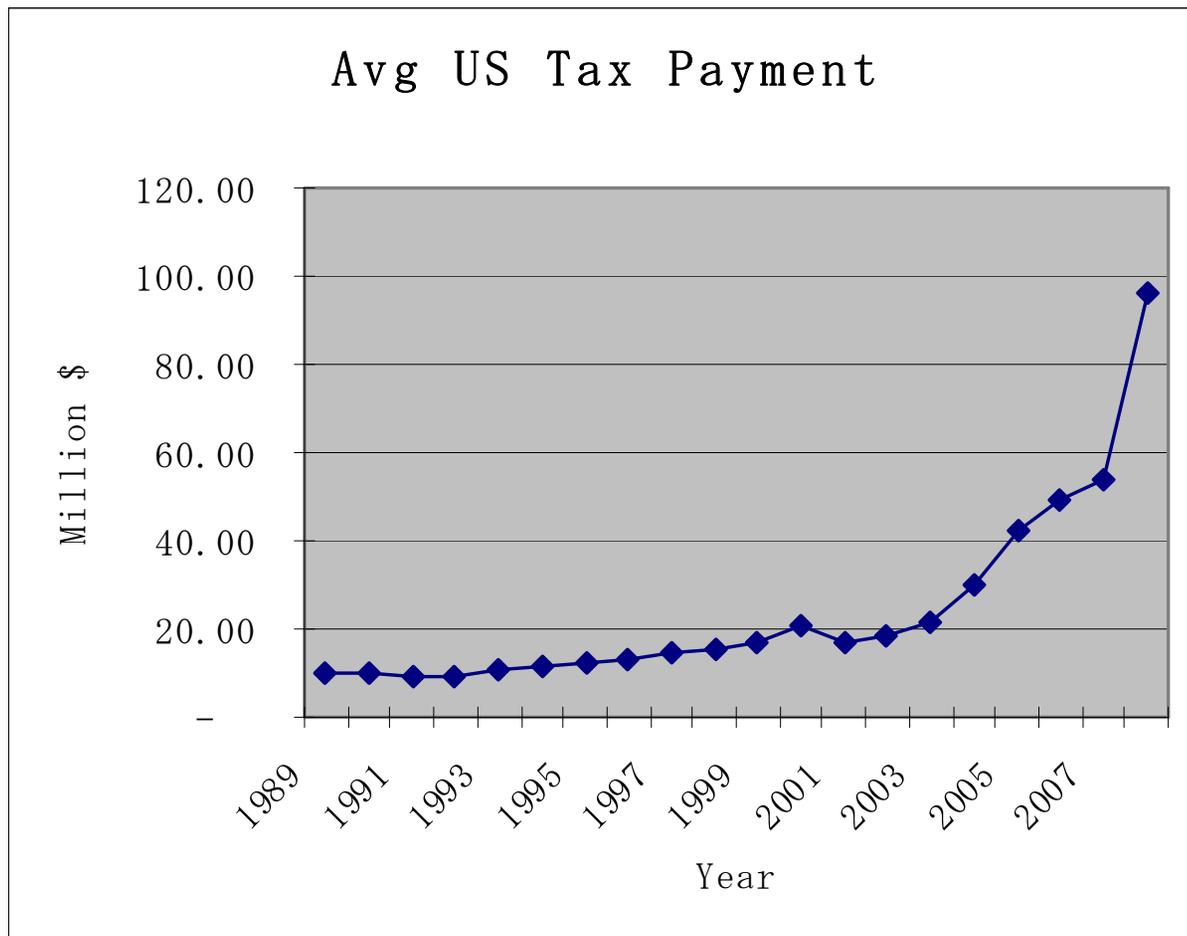


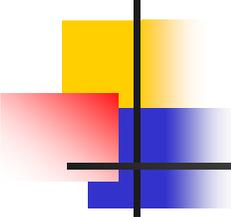
## Two types of tax payments

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- Federal income tax payment in levels
- Ratios of the federal income tax payment to total pre-tax income

# Level of tax payments





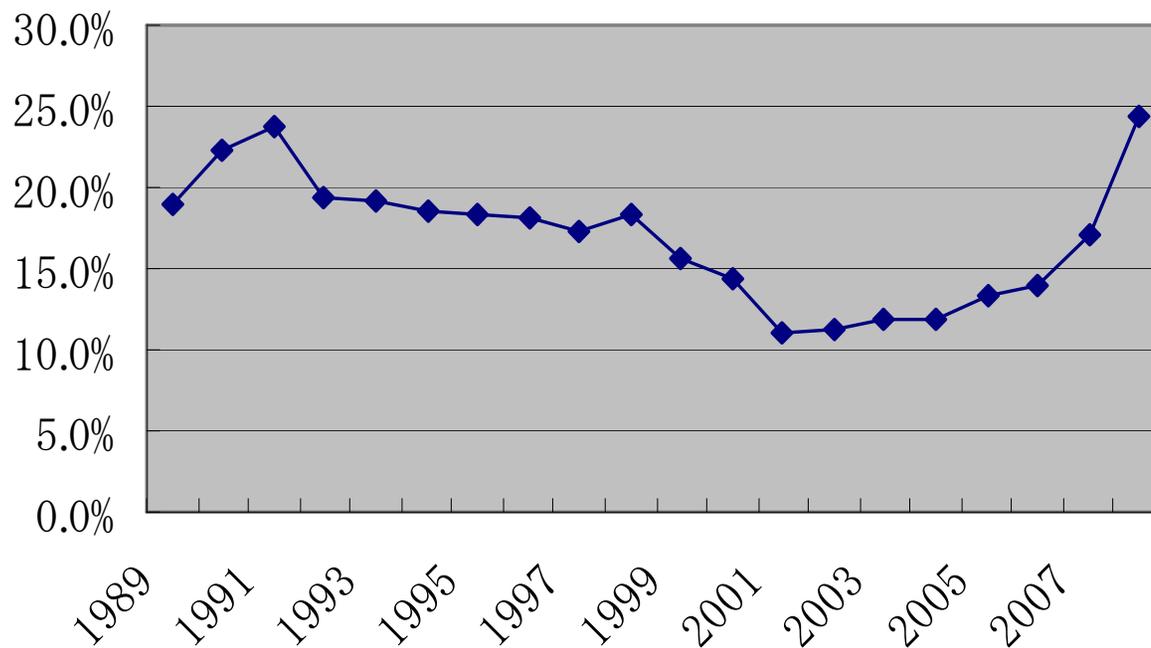
## Level of tax payments

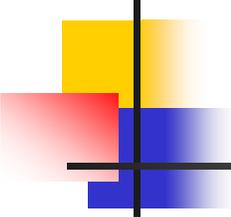
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- Upward trend except recession years when the level of tax payments dropped
- Increased tax payments, from \$48.8 million to \$54.9 million, for the fiscal year prior to the mandatory adoption of FIN 48 and the fiscal year FIN 48 was instituted

# Ratio of tax payments

Avg US Tax Payment/Total Pre-Tax  
Income

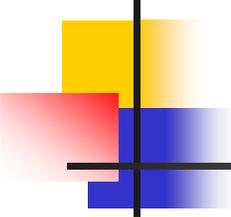




## Ratio of tax payments

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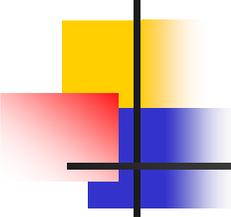
- We compared ratios of the federal income tax payment to pre-tax income (alleviates an economic growth issue)
- Average company increased federal tax payment in ratios, from 13.98 percent to 17.29 percent, right before FIN 48 and right after FIN 48



## Trends show sizes matter

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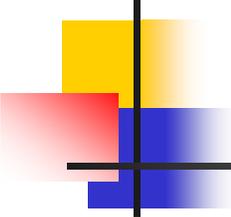
- Tax increase is obvious for Large companies but not for non-Large companies
- Results should be interpreted cautiously
- Other factors are controlled



## Empirical Model

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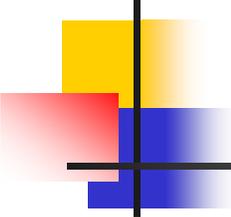
- Our analysis compared companies' tax payments before and after FIN 48
- Control for company characteristics, and (unobserved) industry and time factors.
  - More formally, we examine a one-shot effect of FIN 48 (how Fin 48 affected the tax payments of companies that experienced FIN 48 for the first time).



## Results

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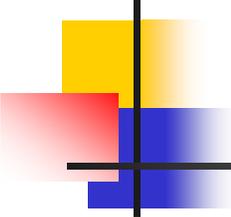
- Average tax rate is the ratio of U.S. federal income tax payment to total pre-tax income
- Average tax rate of Non-Large companies did not change after FIN 48
- Difference in this rate between Large companies and Non-Large companies increased by 6.9 percentage points after FIN 48



## Conclusion

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- Only larger companies increased tax payments and smaller companies appears unaffected
  - Larger companies were discouraged to use aggressive tax saving strategies due to FIN 48's disclosure requirements

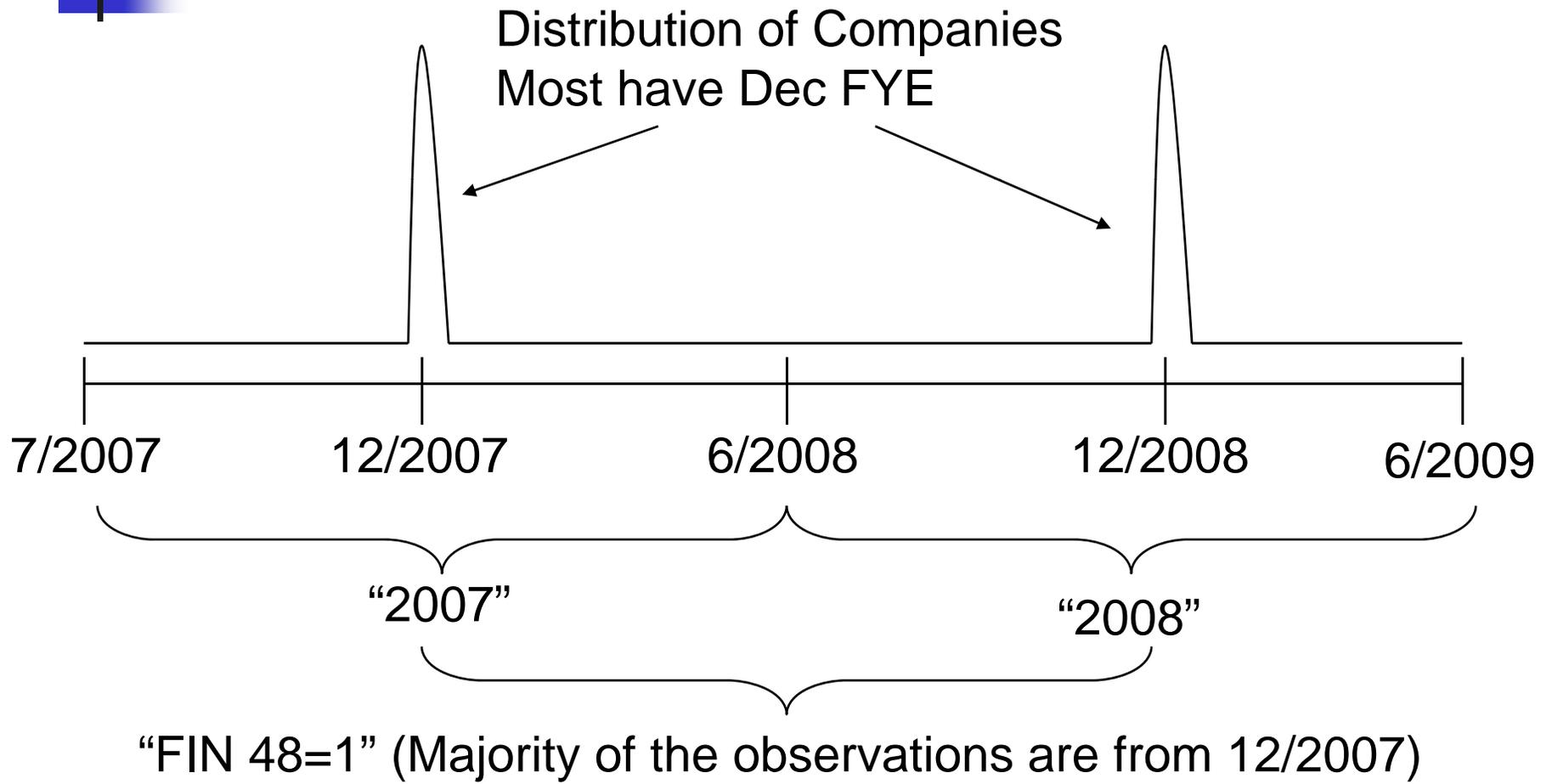


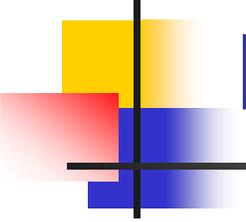
## Extensions

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- Our analysis focused on one-shot effects of FIN 48 on tax payments
  - i.e., the transitional period right before and right after the implementation of FIN 48
- One possible extension is to examine if FIN 48 has permanent effects on tax payments
  - We suspect that larger companies are creative enough to develop new tax saving strategies; thus, the effects of FIN 48 on tax payments will fade out.

# FIN 48 Dummy and Company Distribution





# FIN 48 Dummy and Company Distribution

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- FIN 48 must be adopted for companies that have Fiscal Year **Beginning** December 16, 2006.
- This means that all companies with FYE from December 16, 2007 to December 15, 2008 would have their first mandatory experience with FIN 48.

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# *Session Two:*

## *The Tax Behavior of Corporations*



2009 IRS Research Conference

# Analyzing the Enhanced Relationship between Corporate Taxpayers and Revenue Authorities: a UK Case Study

**Judith Freedman, Geoffrey Loomer & John Vella**  
University of Oxford

Judith.Freedman@law.ox.ac.uk

# Overview

## Managing Tax Risk and Relationships

- Revenue authorities internationally seeking new ways to manage tax risk & relationships with large business taxpayers
- UK Varney Review is one example
- Surveys by Oxford University Centre for Business Taxation explored business perspective on Varney Review

# Outline of Discussion

1. Brief Comparative Review
2. Survey Methodology
3. Summary and Analysis of Survey Results
4. New Developments

# 1. Brief Comparative Review

## Enhanced Tax Relationship Programs

- 2008 OECD Study
- Australia – “responsive regulation”
  - Compliance Model (1998)
  - Forward compliance arrangements
- Netherlands – “horizontal monitoring”
  - Dutch Polder model of dialogue
  - Enforcement agreements

# Comparative Review (cont'd)

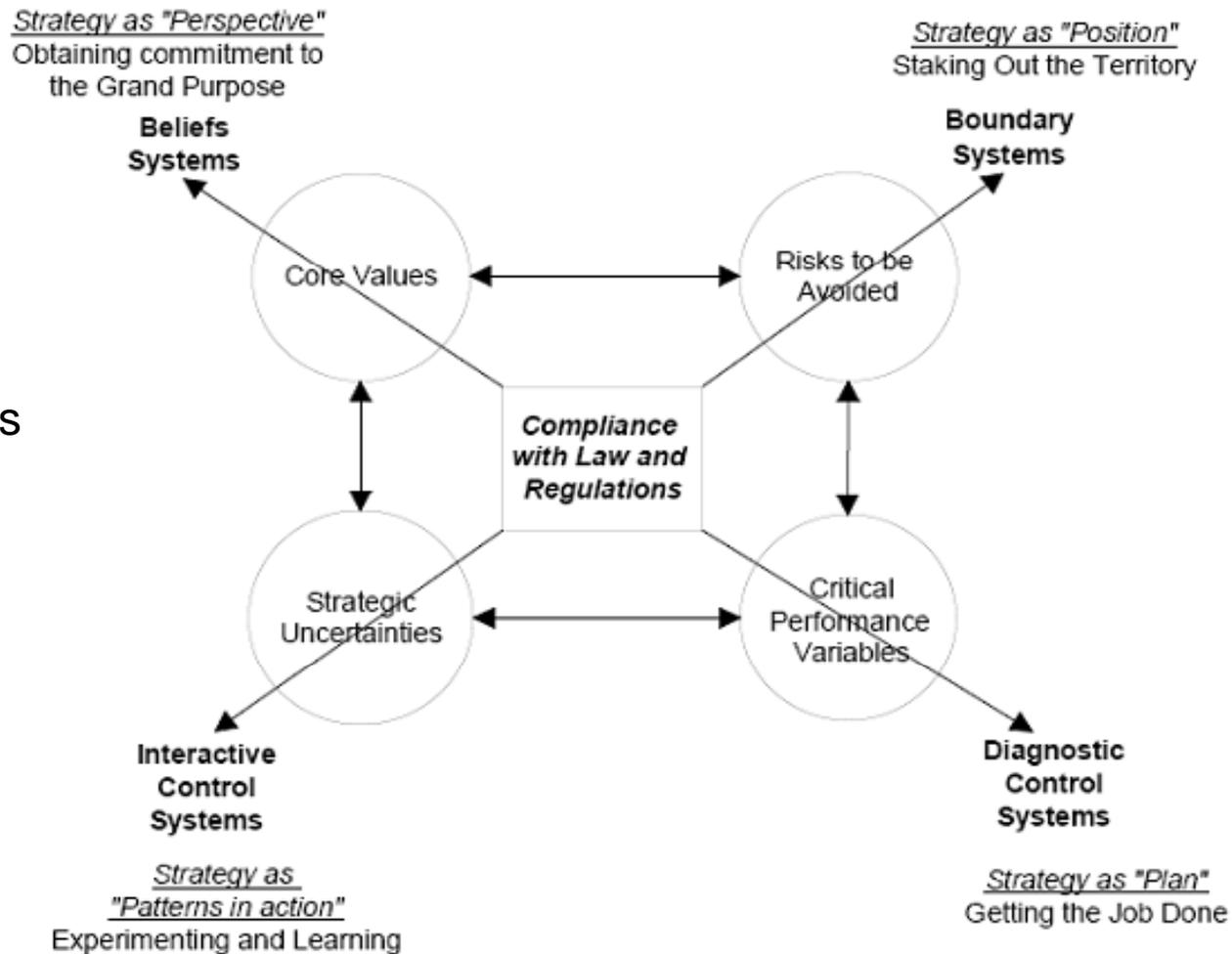
V Braithwaite  
(2002)



Figure 1.1 Example of regulatory practice with ATO Compliance Model

# Comparative Review (cont'd)

R Simons  
(1995)



# Comparative Review (cont'd)

## US Approaches

- Programs include CAP and LIFE
- CAP
  - Taxpayer to make full disclosure through year
  - Try to resolve all material issues before filing tax return (no post-filing examination)
- LIFE
  - Formal agreement between IRS & taxpayer
  - Focus on key issues
- IRSAC 2008 report recommended monitoring UK initiative

# Comparative Review (cont'd)

## UK Varney Review

- Program initiated in 2006
- Four desired outcomes, all contributing to enhanced relationship with large businesses
- One objective: efficient risk based approach to dealing with tax matters
  - Risk Rating Approach (RRA)
  - Risk means “compliance risk”

## 2. Survey Methodology

### Sampling

- 2007 Pilot – 9 companies, all FTSE 100 volunteers
- 2008 Survey – Broader sample (30)
  - 8 of 9 from 2007 Pilot
  - 21 selected randomly from FTSE 350
  - 1 unlisted
- Focus on larger companies
  - Smaller firms had limited knowledge or interest

# Methodology (cont'd)

## Conduct and Analysis of Interviews

- Face-to-face, in-depth interviews
  - Questions on risk rating approach, relationships with HMRC, new legislative approaches to tax avoidance
- Use of detailed tax-planning scenarios
- Two interviewers with knowledge and experience of relevant legal issues
- Interviews transcribed and coded independently by interviewers

## 3. Survey Results

### Overview of Risk Rating Approach

- RRA is “an efficient risk based approach to dealing with tax matters” (Varney 2006)
- Two Objectives:
  - “more cost effective use of resources and efficient resolution of issues”
  - means to incentivize companies to alter behaviour in terms of transparency, governance, and tax planning

# Survey Results (cont'd)

## Reported Risk Ratings

- Companies rated on number of criteria & given overall rating
- Companies could be “low” or “higher” risk
- Respondents spread fairly evenly along spectrum
  - 16 gave overall rating: 7 low, 2 “moderate”, 7 high
  - 10 referred to different ratings for different criteria: 5 seemed lower, 5 seemed mid/higher
  - Remaining 4 had not been risk assessed

# Survey Results (cont'd)

## Reported Risk Ratings

- Results in line with HMRC's expectation that 40% would be low risk by March 2008
  - By June 2008, actual number of LBS firms with low risk rating was 238 (of about 700)
  - Most recent figure is 30%
- Loose correlation in survey between higher risk rating & large complex companies
  - Will HMRC provide data of ratings based on size and sector?

# Survey Results (cont'd)

## Risk Rating Criteria

- Criteria are (i) structural (ii) behavioural
- Previously there was lack of clarity about weight given to different criteria
  - Can large, complex firms ever be low risk?
- Majority of respondents said more weight now being given to behavioural criteria
  - Opinions and evidence suggest that large, complex firms *can* be low risk
- Minority of respondents remain sceptical

# Survey Results (cont'd)

## Risk Rating Criteria

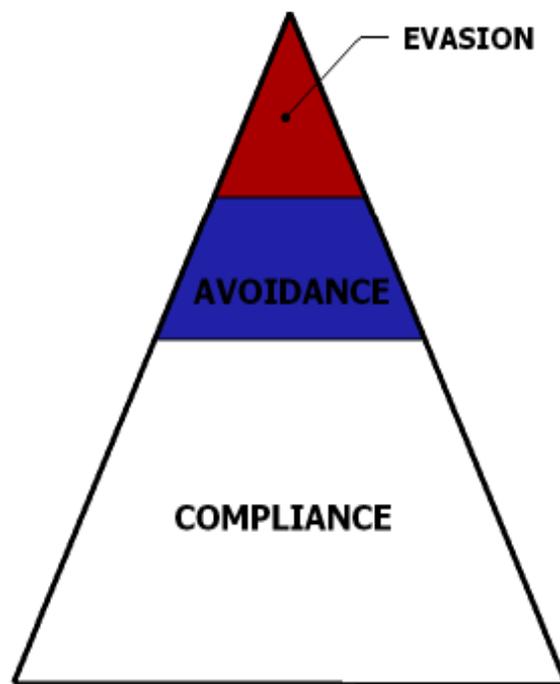
- Behavioural criteria under RRA are governance, “delivery” and tax strategy
- Virtually all respondents said they aspire to good governance, internal systems, transparency and disclosure
- Survey suggests that “tax strategy”, specifically **tax planning/avoidance**, could be pivotal criterion in many cases

# Survey Results (cont'd)

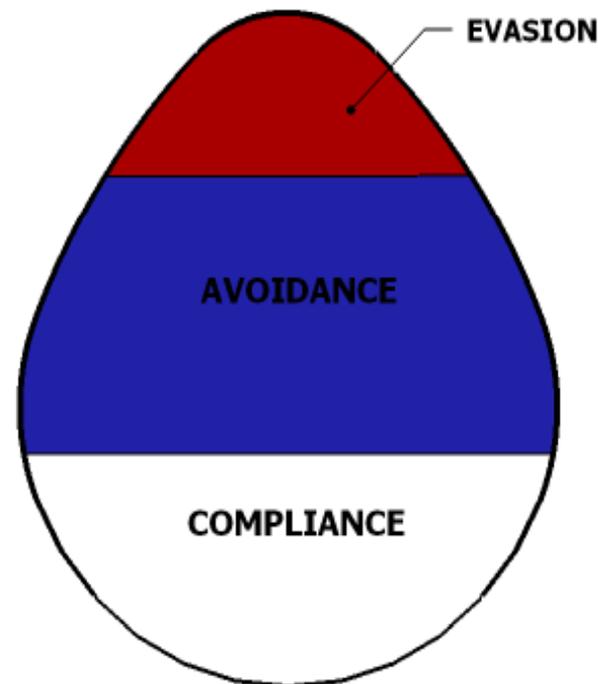
## Benefits of Being Low Risk?

- Previous lack of clarity about alleged benefits
- About ½ of respondents said benefits clear
  - Fewer interventions
  - Formal/informal clearances
  - Quicker resolution of issues
  - Generally better relationship with HMRC
- Others could not see tangible benefits or thought benefits insufficient to lead them to curtail tax planning

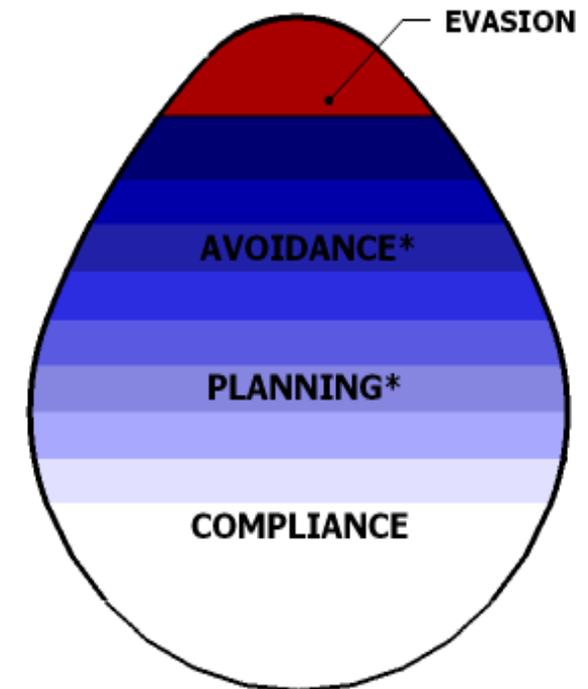
# Survey Results (cont'd)



INDIVIDUAL TAX COMPLIANCE  
(J Braithwaite, 2002)



CORPORATE TAX COMPLIANCE  
(J Braithwaite, 2002)



LBS TAX COMPLIANCE  
(OUCBT Survey, 2008)

\* Transactions ranging from "aggressive avoidance", e.g. transactions with "artificial" steps and no commercial purpose, through to "planning", e.g. transactions with commercial purpose but where meaning of legislation ambiguous.

# Survey Results (cont'd)

## Anti-Avoidance Rules (TAARs and PBL)

- Some support, but significant concern about certainty, clarity & consistent application
- Concerns about HMRC not understanding or allowing “commercial” tax planning
- Are RRA and enhanced relationship enough to create taxpayer trust?

## 4. New Developments

- May 2009 Guidance
  - Change from 2007 Guidance not clear
  - Importance of behavioural factors
  - Tax strategy factors contentious
- Finance Bill 2009
  - Certification requirement for sr accounting officer
  - “appropriate tax accounting arrangements”
- Code of Practice on Taxation for Banks
  - Consultation document issued 29 June 2009

# Conclusions

- Varney Review has brought valuable developments, including RRA
- Effect of RRA on reducing compliance risk remains uncertain
- Rule of law limitations exist

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# *Session Two:*

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*Tax Systems and Taxpayer  
Behavior*

*Discussant: George Plesko*

*University of Connecticut*



2009 IRS Research Conference

# The Tax Behavior of Corporations

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*Preliminary Results of the 2003/2004 National Research Program S Corporation Underreporting Study, Johns*

*Does FIN 48 Benefit Tax Authorities through Increase in Taxpayer Compliance?, Lee, Lee, and Tomohara*

*Analyzing the Enhanced Relationship between Corporate Taxpayers and Revenue Authorities: A United Kingdom Case Study, Freedman, Loomer, and Vella*



# Common themes

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- The papers provide excellent introduction to their areas, important institutional descriptions, and new insight into either the behavior, or the *behaviour*, of businesses.
- All provide new data and perspectives on compliance.
- Nicely complement each other.



# *S Corporations, Johns*

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## Highlights

- S corp underreporting of \$50 (\$56) billion in TY2003 (TY2004).
- Misclassification of compensation as distributions
  - Affects employment tax underreporting
- “Other” is large (auto/truck and travel expenses)
- Smaller S corps less compliant
- Compliance similar to sole props



# *S Corporations, Johns*

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## Observations

- Demonstrates the importance of the NRP
- Critical need to understand and examine the interrelations of all related returns.
- Provides a nice foundation for other compliance work being done by the IRS



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## Suggestions

- Provide some links to the academic literature on organization form (another paper?)
- More analysis of the (1 v 2) v 3 shareholders
- In addition to the comparisons to sole props, can you extend to closely-held C corps and partnerships



# ***FIN 48, Lee, Lee, and Tomohara***

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## Highlights

- Key empirical conclusion is that FIN48 increased tax payments of the largest firms



# *FIN 48, Lee, Lee, and Tomohara*

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## Observations

- Compliance with FIN48 has conflicting predictions for overall tax payments.
- Larger companies increasing their payments is a potentially counter-intuitive result.
  - While they may be more aggressive, they also have more resources to defend aggressive positions.



# *FIN 48, Lee, Lee, and Tomohara*

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## Data

- May have included *too many* years – accounting and other regulatory changes affect the data in ways that are difficult to control (e.g. stock options, R&D, repatriation rules) and excluded too many industries (e.g. agriculture)
  - 2008 is incomplete – but the key effects will bracket 12/2006
- Compustat doesn't always accurately capture taxes when compared to tax returns, it may systematically overstate liability
- Be careful that you only measure domestic liability on domestic income, but this can dramatically reduce observations.
  - Cash paid, total pretax income, and total tax include all jurisdictions.



# *FIN 48, Lee, Lee, and Tomohara*

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## Suggestions

- Provide a complete presentation of the data (including Compustat identifiers) and the full regression output
  - May have overcontrolled for firm characteristics
- Financial accounting data, and FIN48, work off of nominal *accounting* relations, and may not have direct implications for real payments.
- Given that *all* publicly-traded firms are affected by FIN48, the 2<sup>nd</sup> part of Table 3 needs to be carefully specified in the difference-in-differences specification.



# ***UK Case Study, Freedman, Loomer, and Vella***

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## Highlights

- Field study interviewing corporate tax directors for reactions to Risk Rating Approach (RRA)
  - Parallels to CAP, M-3, and FIN48 regarding allocation of enforcement and corporate resources.



# *UK Case Study, Freedman, Loomer, and Vella*

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## Observations

- The RRA provides a structure to think about tax complexity and compliance
  - “inherent” v “structural” risk: maps into the way that academic researchers think about planning and the detection of aggressive taxpayers
- Develops an explicit link between governance and tax reporting that I don't think has been established in the policy discussions in the US (though touched upon in academic research)



# ***UK Case Study, Freedman, Loomer, and Vella***

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## Suggestions

- More information about the sample, especially since they self-select into your study.
  - This is partially done in footnotes 66 & 67 but more might be provided if it is available from public sources (you may be more representative than you think).
  - Summary statistics by risk category of firms.
- Help us develop some large-sample hypotheses.



# The Tax Behavior of Corporations

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*Preliminary Results of the 2003/2004 National Research Program S Corporation Underreporting Study, Johns*

*Does FIN 48 Benefit Tax Authorities through Increase in Taxpayer Compliance?, Lee, Lee, and Tomohara*

*Analyzing the Enhanced Relationship between Corporate Taxpayers and Revenue Authorities: A United Kingdom Case Study, Freedman, Loomer, and Vella*



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# *Session Two:*

## *The Tax Behavior of Corporations*



2009 IRS Research Conference

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*During the break, please visit  
the SOI Booth in the upper  
lobby.*



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