

Michael P. Dolan

### **Function and Specialization**

Mr. Dolan is KPMG's, Practice, Procedure & Administration Group's National Director of IRS Policies and Dispute Resolution. He works with a group of KPMG professionals who help clients creatively resolve complex IRS controversies and procedural issues.

### **Background**

Mike joined KPMG's Washington National Tax practice in March of 2000. He brought with him nearly 30 years of tax administration experience -- 28 of which were gained with the Internal Revenue Service. During the last six years of his IRS career Mike served as the IRS Deputy Commissioner with two extended appointments as Acting Commissioner. As Deputy Commissioner Mike supervised all IRS headquarters and field activities and he possesses a broad knowledge of IRS operations, procedures and personnel.

### **Professional and Industry Experience**

Mike has worked extensively with a broad range of the firm's clients to resolve their federal tax controversies and complex IRS practice and procedure issues. He has represented clients in IRS examinations and appeals -- both within the traditional environment and under the alternative Limited Issue Focused Examination (LIFE), Compliance Assurance Process (CAP), and Fast Track appeals procedures. Mike also has significant experience with other IRS alternative dispute resolution approaches --- assisting clients achieve agreements under the Industry Issue Resolution (IIR) and Pre-filing Agreement (PFA) programs. In addition to his controversy work, Mike assists clients identify the opportunities and risks that are associated with specific IRS compliance initiatives and the agency's numerous structural, procedural and operating changes.

Prior to becoming deputy commissioner, Mike held a series of key district, regional and headquarters executive positions. As the senior IRS career executive, Mike interacted extensively with the senior officials of the Treasury and Justice departments and represented the United States before the principle international tax administration bodies. Between leaving the IRS and joining KPMG, Mike was engaged by the World Bank and the Inter-American Development Bank to provide tax administration technical assistance in Eastern Europe and South America.

### **Publications and Speaking Engagements**

Mike is a frequent speaker and writer on a wide range of IRS practice, procedure and controversy topics. During his IRS career he testified before the congress on numerous occasions and he has dealt extensively with the media. He is a member of the advisory board of the Journal of Tax Practice & Procedure -- to which he contributes a regular IRS Watch column and he writes frequent articles for the tax practice & procedure section of The Tax Adviser.

### **Professional Associations**

- Member of the Taxation Section of the AICPA
- Chair of the AICPA -- IRS Practice & Procedure Committee
- Member of the Taxation Section of the DC Bar Association

**Education, Licenses & Certifications**

- BS, University of Notre Dame
- JD, George Washington University