Form <b>14430-A</b>	Department of the Treasury - Internal Revenue Service			
(July 2013)	SS-8 Determination—Determination for Public Inspection			
Occupation 01FRW Farm/Ranch Wor	kers	Determination: X Employee	Contractor	
UILC		Third Party Communicat	tion: Yes	
I have read Notice 44	1 and am requesting:			
Additional redactions based on categories listed in section entitled "Deletions We May Have Made to Your Original Determination Letter"				
Delay based on an on-going transaction				
90 day delay			For IRS Use Only:	
Facts of Case				

The worker initiated the request for a determination of his work status as a ranch hand on the firm's ranch in tax year 2017, for which he received Form 1099-MISC. The firm provided all the materials to do the jobs including housing.

The firm's response was signed by the manager. The firm's business is a working ranch and the worker performed various jobs around the ranch, as needed. The work days and schedules varied depending on the available work, weather, and tasks.

The worker stated he was given training and/or instructions to exercise horses, hay baling, and shredding; the job assignments were standing instructions. The firm determined the methods by which the worker's services were performed; and, any problems or complaints encountered by the worker were directed to the firm for resolution. The worker's services were rendered Monday through Friday from 8 am to 5pm on the firm's premises. The worker was required to perform the services personally.

The firm responded that no specific training and/or instructions were given. The ranch foreman assigned the job(s); and, it was the worker with minimal directions from the foreman, that determined the methods by which the tasks were performed. Any problems or complaints encountered by the worker were resolved with the foreman's assistance. The worker's services were rendered on the ranch; he was required to perform the services personally.

The worker indicated the firm provided bridles, saddles, ropes, feed, tractor, and shredder. The worker furnished his personal vehicle. He did not lease equipment, space, or a facility. The worker stated he was paid a salary and customers paid the firm. The worker was not at risk for a financial loss in this work relationship; and, he did not establish the level of payment for the services provided.

The firm's response was that tools were available for use and supplies would vary. The worker furnished a trailer and some tools. The worker did not lease equipment, space, or a facility. The firm stated the worker was paid a recurring retainer fee; and, noted the worker had no interaction with customers. The worker was not covered under the firm's workers' compensation insurance policy. The worker would bear the risk for a financial loss in this work relationship if he incurred loss or damage to trailer and tools. The firm paid the fair market value for the worker's services.

The worker indicated the benefits consisted of bonuses and paid holidays; the firm responded there were no benefits available to the worker. Both parties acknowledge that either party could terminate the work relationship without incurring a liability or penalty. The worker stated he was not performing same or similar services for others during the same time frame. This was unknown to the firm; however, the firm stated there were no agreements, verbal or written, that would have prohibited the worker from providing his services to others. The worker responded he was fired; and ; the firm replied that the worker left without notice.

## Analysis

A worker who is required to comply with another person's instructions about when, where, and how he or she is to work is ordinarily an employee. This control factor is present if the person or persons for whom the services are performed have the right to require compliance with instructions. Some employees may work without receiving instructions because they are highly proficient and conscientious workers or because the duties are so simple or familiar to them. Furthermore, the instructions, that show how to reach the desired results, may have been oral and given only once at the beginning of the relationship.

If the services must be rendered personally, presumably the person or persons for whom the services are performed are interested in the methods used to accomplish the work as well as in the results.

A continuing relationship between the worker and the person or persons for whom the services are performed indicates that an employer-employee relationship exists. A continuing relationship may exist where work is performed in frequently recurring although irregular intervals.

Payment by the hour, week, or month generally points to an employer-employee relationship, provided that this method of payment is not just a convenient way of paying a lump sum agreed upon as the cost of a job. In such instances, the firm assumes the hazard that the services of the worker will be proportionate to the regular payments. This action warrants the assumption that, to protect its investment, the firm has the right to direct and control the performance of the workers. Also, workers are assumed to be employees if they are guaranteed a minimum salary or are given a drawing account of a specified amount that need not be repaid when it exceeds earnings.

A person who can realize a profit or suffer a loss as a result of his or her services is generally an independent contractor, while the person who cannot is an employee. "Profit or loss" implies the use of capital by a person in an independent business of his or her own. The risk that a worker will not receive payment for his or her services, however, is common to both independent contractors and employees and, thus, does not constitute a sufficient economic risk to support treatment as an independent contractor. If a worker loses payment from the firm's customer for poor work, the firm shares the risk of such loss. Control of the firm over the worker would be necessary in order to reduce the risk of financial loss to the firm. The opportunity for higher earnings or of gain or loss from a commission arrangement is not considered profit or loss.

We have considered the information provided by both parties to this work relationship. In this case, the firm retained the right to change the worker's methods and to direct the worker to the extent necessary to protect its financial investment and business reputation and to ensure its customers' satisfaction and that its contractual obligations were met. The worker was not operating a separate and distinct business; the worker did not invest capital or assume business risks, and therefore, did not have the opportunity to realize a profit or incur a loss as a result of the services provided. Integration of the worker's services into the business operations generally shows that the worker is subject to direction and control. When the success or continuation of a business depends to an appreciable degree upon the performance of certain services, the worker was not engaged in an independent enterprise, but rather the services performed by the worker were a necessary and integral part of the firm's business.

## CONCLUSION

We conclude that the firm had the right to exercise direction and control over the worker to the degree necessary to establish that the worker was a common law employee, and not an independent contractor operating a trade or business.