Form <b>14430-A</b>	Department of the Treasury - Internal Revenue Service SS-8 Determination—Determination for Public Inspection			
(July 2013)				
Occupation		Determination:		
02CSP Computer Services Personnel		<b>x</b> Employee		Contractor
UILC		Third Party Communicat   X None		/es
I have read Notice 441 and am requesting:				
Additional redactions based on categories listed in section entitled "Deletions We May Have Made to Your Original Determination Letter"				
Delay based on an on-going transaction			1	
90 day delay			For IRS Use Only:	
Facts of Case				

It is our usual practice in cases of this type to solicit information from both parties involved. Upon the submission of the Form SS-8 from the worker, we requested information from the firm concerning this work relationship. The firm responded to our request for completion of Form SS-8.

From the information provided the firm operated a retail store and the worker was engaged to assist with inventory and work on Excel spreadsheets. The worker later assisted with the operating of the firm's store due to the firm's owner's absence.

The worker came to the firm looking for a job and asked if they needed help. The firm states the relationship started as one project but then the relationship evolved due to the firm's owner's absence. The worker was experienced in Excel spreadsheets. The worker assisted with ordering the firm's cash register and entering inventory into their system. The worker also worked on the firm's books and the firm states that one-half of the time the performed her services in her home. The worker had a key to the firm's store.

The worker was paid at an hourly rate. The firm states that when the worker worked at home, she used her own computer and excel program. When the worker performed services at the firm's premises, she used the firm's equipment. The firm's owner's spouse would check in at the store to see if everything was ok.

The firm states they are now out of business

## Analysis

As in this case and in almost all worker classification cases, some facts point to an employment relationship while other facts indicate independent contractor status. The determination of the worker's status, then, rests on the weight given to the factors, keeping in mind that no one factor rules. The degree of importance of each factor varies depending on the occupation and the circumstances.

Evidence of control generally falls into three categories: behavioral control, financial control, and relationship of the parties, which are collectively referred to as the categories of evidence. In weighing the evidence, careful consideration has been given to the factors outlined below.

Factors that illustrate whether there is a right to control how a worker performs a task include training and instructions. In this case, the worker was experienced in this line of work and did not require training or detailed instructions from the firm. The need to direct and control a worker and her services should not be confused with the right to direct and control. Some employees may work without receiving instructions because they are highly proficient and conscientious workers or because the duties are so simple or familiar to them. Furthermore, the instructions, that show how to reach the desired results, may have been oral and given only once at the beginning of the relationship. The worker provided her services on behalf of and under the firm's business name rather than an entity of her own. The firm was responsible for the quality of the work performed by the worker and for the satisfaction of their clients. This gave the firm the right to direct and control the worker and her services in order to protect their financial investment, their business reputation, and their relationship with their clients.

Factors that illustrate whether there is a right to direct and control the financial aspects of the worker's activities include significant investment, unreimbursed expenses, the methods of payment, and the opportunity for profit or loss. In this case, the worker did not invest capital or assume business risks, and therefore, did not have the opportunity to realize a profit or incur a loss as a result of the services provided.

There was no evidence presented or found in this investigation that indicates the worker had an investment in a business related to the services she performed for the firm offering those services to the general public. The fact that the worker had a small investment in a computer and computer software is not above and beyond what has become the growing trend in homes across the U.S.

Lack of significant investment by a person in facilities or equipment used in performing services for another indicates dependence on the employer and, accordingly, the existence of an employer-employee relationship. The term "significant investment" does not include tools, instruments, and clothing commonly provided by employees in their trade; nor does it include education, experience, or training. Special scrutiny is required with respect to certain types of facilities, such as home offices.

Factors that illustrate how the parties perceive their relationship include the intent of the parties as expressed in written contracts; the provision of, or lack of employee benefits; the right of the parties to terminate the relationship; the permanency of the relationship; and whether the services performed are part of the service recipient's regular business activities. In this case, the worker was not engaged in an independent enterprise, but rather the services performed by the worker were a necessary and integral part of the firm's business. Both parties retained the right to terminate the work relationship at any time without incurring a liability.

Based on the above analysis, we conclude that the firm had the right to exercise direction and control over the worker to the degree necessary to establish that the worker was a common law employee, and not an independent contractor operating a trade or business.