Form	14430-A
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Department of the Treasury - Internal Revenue Service

(July 2013)

# SS-8 Determination—Determination for Public Inspection

Occupation 02OFF Office Workers	Determination:  X Employee	Contractor	
UILC	Third Party Communication:	Yes	
I have read Notice 441 and am requesting:			
Additional redactions based on categories listed in section entitled "Deletions We May Have Made to Your Original Determination Letter"			
Delay based on an on-going transaction			
90 day delay		For IRS Use Only:	

### **Facts of Case**

Information provided indicated the firm is a nonprofit firm that develops technology based educational programs. The W filed the SS-8 request for services performed as administrative assistant, Project Manager and finally offered the position as COO for the firm for tax year 2015 and 2016. The firm reported the income on Form 1099-MISC. Information from the firm indicated she only work on a part time basis, nine to five to gain experience in the non-profit world. The firm stated she performed research, attended meetings, and helped write papers for projects. She didn't received training per say. She reported to the President. The firm indicate she worked nine to five.

The worker indicated there had been a consulting agreement that stated she was an independent contractor. She felt however since she was required to work Monday through Friday nine to five. She should have been an employee. The worker stated she was given specific instructions regarding all work assignments from the Executive Director. She reported to the Director with any issues or problems. She was required to attend all staff meetings and perform her services personally. The work was performed on the firm premises utilizing the firm's equipment and supplies, to include a company e-mail account. The worker indicated she was paid Thirteen hundred dollar per week, paid on a bi-weekly basis. Either party could terminate the work relationship without incurring a penalty or liability. The worker was terminated.

#### **ANALYSIS**

The question of whether an individual is an independent contractor or an employee is one that is determined through consideration of the facts of a particular case along with the application of law and regulations for worker classification issues, known as "common law." Common law flows chiefly from court decisions and is a major part of the justice system of the United States. Under the common law, the treatment of a worker as an independent contractor or an employee originates from the legal definitions developed in the law and it depends on the payer's right to direct and control the worker in the performance of his or her duties. Section 3121(d)(2) of the Code provides that the term "employee" means any individual defined as an employee by using the usual common law rules.

Generally, the relationship of employer and employee exists when the person for whom the services are performed has the right to control and direct the individual who performs the services, not only as to what is to be done, but also how it is to be done. It is not necessary that the employer actually direct or control the individual, it is sufficient if he or she has the right to do so.

In determining whether an individual is an employee or an independent contractor under the common law, all evidence of both control and lack of control or independence must be considered. We must examine the relationship of the worker and the business. We consider facts that show a right to direct or control how the worker performs the specific tasks for which he or she is hired, who controls the financial aspects of the worker's activities, and how the parties perceive their relationship. The degree of importance of each factor varies depending on the occupation and the context in which the services are performed.

Therefore, your statement that the worker was an independent contractor pursuant to an agreement is without merit. For federal employment tax purposes, it is the actual working relationship that is controlling and not the terms of the contract (oral or written) between the parties.

## **Analysis**

We have applied the above law to the information submitted. As is the case in almost all worker classification cases, some facts point to an employment relationship while other facts indicate independent contractor status. The determination of the worker's status, then, rests on the weight given to the factors, keeping in mind that no one factor rules. The degree of importance of each factor varies depending on the occupation and the circumstances.

Evidence of control generally falls into three categories: behavioral control, financial control, and relationship of the parties, which are collectively referred to as the categories of evidence. In weighing the evidence, careful consideration has been given to the factors outlined below.

Factors that illustrate whether there is a right to control how a worker performs a task include training and instructions. In this case, you retained the right to change the worker's methods and to direct the worker to the extent necessary to protect your financial investment. If a worker must perform services in the order or sequence set by the person or persons for whom the services are performed, that factor shows that the worker is not free to follow the worker's own patterns of work. Often, because of the nature of an occupation, the person or persons for whom the services are performed do not set the order of the services or set the order infrequently. However, if the person or persons retain the right to control the order or sequence of the work, this is sufficient to indicate an employer-employee relationship. The establishment of set hours of work by the person or persons for whom the services are performed is a factor indicating control.

Factors that illustrate whether there is a right to direct and control the financial aspects of the worker's activities include significant investment, unreimbursed expenses, the methods of payment, and the opportunity for profit or loss. In this case, the worker did not invest capital or assume business risks, and therefore, did not have the opportunity to realize a profit or incur a loss as a result of the services provided. Workers are assumed to be employees if they are guaranteed a minimum salary or are given a drawing account of a specified amount that need not be repaid when it exceeds earnings. The worker was given a set weekly amount throughout the work relationship, with pay raises as promotions continued. The firm provided the work space, equipment and supplies.

Factors that illustrate how the parties perceive their relationship include the intent of the parties as expressed in written contracts; the provision of, or lack of employee benefits; the right of the parties to terminate the relationship; the permanency of the relationship; and whether the services performed are part of the service recipient's regular business activities. In this case, the worker was not engaged in an independent enterprise, but rather the services performed by the worker were a necessary and integral part of your business. Both parties retained the right to terminate the work relationship at any time without incurring a liability.

#### CONCLUSION

Based on the information and documentation provided and common law I find the worker to have been an employee. All worked was performed as assigned by the firm. The worker reported directly to the Director of the firm. The services were performed on firm premises, under the firm's business name. The worker was paid a set salary indicating no opportunity for profit or loss.