Form <b>14430-A</b>	Department of the Treasury - Internal Revenue Service SS-8 Determination—Determination for Public Inspection		
(July 2013)			
Occupation 05CCP Child Care Providers		Determination: X Employee	Contractor
UILC		Third Party Communic	cation: Yes
I have read Notice 44	1 and am requesting:		
Additional redactions based on categories listed in section entitled "Deletions We May Have Made to Your Original Determination Letter"			
Delay based on an on-going transaction			
90 day delay			For IRS Use Only:
Facts of Case			

The worker initiated the request for a determination of her work status as a childcare provider in tax years 2017 to 2018. In this capacity, she cared for infants from 8:30 am to 5:30 pm Monday through Friday. The firm's business is described as a Christian daycare and school for 9 weeks-old to grade 12.

The firm's response was signed by the pastor. The firm's business is a school/daycare. The worker provided services taking care of babies 8 weeks to 1 year.

The firm and worker acknowledged that the worker was given specific training and instructions as to CPR, SIDS, blood borne pathogens, child abuse, and first aid. The worker's job assignments came from the firm's director. The firm determined the methods by which the worker's services were performed. Any problems or complaints encountered by the worker were directed to the firm for resolution. The worker's services were rendered from 8:30 to 5:30 Monday through Friday on the firm's premises. Any additional personnel (helpers or substitutes) were hired and paid by the firm.

The firm provided hand sanitizer and gloves. The worker furnished her lunch and clothing. The other party/parent provided diapers, formula, wipes, change of clothing, and food. The worker did not lease equipment, space, or a facility. The firm paid the worker an hourly wage. The worker was allowed a drawing account/advances when needed and the advance was paid back on a weekly or monthly basis, as agreed. The customers paid the firm. The worker was covered under the firm's workers' compensation insurance policy. The worker was not at risk for a financial loss in this work relationship, other than loss of salary.

Both parties concurred that the benefits extended to the worker consisted of free childcare if she had a child/children between 8 weeks and four yearsold and paid holidays. Either party could terminate the work relationship without incurring a liability or penalty. The worker was not performing same or similar services for others during the same time frame. The firm responded the worker was represented as an employee.

The worker provided a copy of the Teacher Handbook, which covered the firm's vision statement, philosophy of education, dress code, lesson plans, use of phones, emergency drills, and discipline, etc..

## Analysis

A worker who is required to comply with another person's instructions about when, where, and how he or she is to work is ordinarily an employee. This control factor is present if the person or persons for whom the services are performed have the right to require compliance with instructions. Some employees may work without receiving instructions because they are highly proficient and conscientious workers or because the duties are so simple or familiar to them. Furthermore, the instructions, that show how to reach the desired results, may have been oral and given only once at the beginning of the relationship.

Training a worker by requiring an experienced employee to work with the worker, by corresponding with the worker, by requiring the worker to attend meetings, or by using other methods, indicates that the person or persons for whom the services are performed want the services performed in a particular method or manner. This is true even if the training was only given once at the beginning of the work relationship.

A continuing relationship between the worker and the person or persons for whom the services are performed indicates that an employer-employee relationship exists. A continuing relationship may exist where work is performed in frequently recurring although irregular intervals.

Payment by the hour, week, or month generally points to an employer-employee relationship, provided that this method of payment is not just a convenient way of paying a lump sum agreed upon as the cost of a job. In such instances, the firm assumes the hazard that the services of the worker will be proportionate to the regular payments. This action warrants the assumption that, to protect its investment, the firm has the right to direct and control the performance of the workers. Also, workers are assumed to be employees if they are guaranteed a minimum salary or are given a drawing account of a specified amount that need not be repaid when it exceeds earnings.

A person who can realize a profit or suffer a loss as a result of his or her services is generally an independent contractor, while the person who cannot is an employee. "Profit or loss" implies the use of capital by a person in an independent business of his or her own. The risk that a worker will not receive payment for his or her services, however, is common to both independent contractors and employees and, thus, does not constitute a sufficient economic risk to support treatment as an independent contractor. If a worker loses payment from the firm's customer for poor work, the firm shares the risk of such loss. Control of the firm over the worker would be necessary in order to reduce the risk of financial loss to the firm. The opportunity for higher earnings or of gain or loss from a commission arrangement is not considered profit or loss.

We have considered the information provided by both parties to this work relationship. In this case, the firm retained the right to change the worker's methods and to direct the worker to the extent necessary to protect its financial investment and business reputation and to ensure its customers' satisfaction and that its contractual obligations were met. The worker was not operating a separate and distinct business; the worker did not invest capital or assume business risks, and therefore, did not have the opportunity to realize a profit or incur a loss as a result of the services provided. Integration of the worker's services into the business operations generally shows that the worker is subject to direction and control. When the success or continuation of a business depends to an appreciable degree upon the performance of certain services, the worker was not engaged in an independent enterprise, but rather the services performed by the worker were a necessary and integral part of the firm's business.

## CONCLUSION

Based on the above analysis, we conclude that the firm had the right to exercise direction and control over the worker to the degree necessary to establish that the worker was a common law employee, and not an independent contractor operating a trade or business.